



Communities and Equalities Scrutiny Committee

Date: Tuesday, 11 January 2022

Time: 10.00 am

Venue: Council Chamber, Level 2, Town Hall Extension

Everyone is welcome to attend this committee meeting.

Access to the Public Gallery

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Membership of the Communities and Equalities Scrutiny Committee

Councillors - Hacking (Chair), Azra Ali, Shaukat Ali, Andrews, Battle, Chambers, Connolly, M Dar, Douglas, Evans, Grimshaw, Hilal, Hussain, S Judge, Rawson, Sheikh, Whiston, Wills and Wilson

Agenda

1. Urgent Business

To consider any items which the Chair has agreed to have submitted as urgent.

2. Appeals

To consider any appeals from the public against refusal to allow inspection of background documents and/or the inclusion of items in the confidential part of the agenda.

3. Interests

To allow Members an opportunity to [a] declare any personal, prejudicial or disclosable pecuniary interests they might have in any items which appear on this agenda; and [b] record any items from which they are precluded from voting as a result of Council Tax/Council rent arrears; [c] the existence and nature of party whipping arrangements in respect of any item to be considered at this meeting. Members with a personal interest should declare that at the start of the item under consideration. If Members also have a prejudicial or disclosable pecuniary interest they must withdraw from the meeting during the consideration of the item.

4. Minutes

To approve as a correct record the minutes of the meeting held on 7 December 2021.

Pages
5 - 10

5. Crime and Policing

Discussion on crime and policing in Manchester with the Mayor of Greater Manchester, Andy Burnham, and Deputy Mayor, Baroness Beverley Hughes.

6. Proposed Public Spaces Protection Order - restricting alcohol consumption in public places - to follow

7. Climate Change - Events

Report of the Strategic Director (Neighbourhoods)

Pages
11 - 24

This report provides an overview of the current City Council approach to:

- help to address the environmental impact of events in the city.
- acknowledging the ongoing impacts of COVID-19.
- what future measures the Council can implement to influence sectoral change and further minimise the carbon footprint of these events.

- 8. Climate Change - Leisure Estate** Pages
Report of the Strategic Director (Neighbourhoods) 25 - 32

This report describes the work that has been undertaken over the last three years to retrofit and improve the sustainability of the Council's leisure estate, this contributes to the decarbonisation of Manchester City Council's operational estate and more generally to the climate change emergency. The report outlines the Carbon Reduction Programme (CRP) that is underway to deliver energy efficiency and carbon reduction measures across the estate.

- 9. Overview Report** Pages
Report of the Governance and Scrutiny Support Unit 33 - 40

The monthly report includes the recommendations monitor, relevant key decisions, the Committee's work programme and any items for information.

Information about the Committee

Scrutiny Committees represent the interests of local people about important issues that affect them. They look at how the decisions, policies and services of the Council and other key public agencies impact on the city and its residents. Scrutiny Committees do not take decisions but can make recommendations to decision-makers about how they are delivering the Our Manchester Strategy, an agreed vision for a better Manchester that is shared by public agencies across the city.

The Communities and Equalities Scrutiny Committee examines the work of the Council and its partners relating to reducing levels of crime, community cohesion, older people and equality and inclusion.

The Council wants to consult people as fully as possible before making decisions that affect them. Members of the public do not have a right to speak at meetings but may do so if invited by the Chair. If you have a special interest in an item on the agenda and want to speak, tell the Committee Officer, who will pass on your request to the Chair. Groups of people will usually be asked to nominate a spokesperson. The Council wants its meetings to be as open as possible but occasionally there will be some confidential business. Brief reasons for confidentiality will be shown on the agenda sheet.

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Agenda, reports and minutes of all Council Committees can be found on the Council's website www.manchester.gov.uk.

Smoking is not allowed in Council buildings.

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Further Information

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This agenda was issued on **Friday, 31 December 2021** by the Governance and Scrutiny Support Unit, Manchester City Council, Level 2, Town Hall Extension (Library Walk Elevation), Manchester M60 2LA

Communities and Equalities Scrutiny Committee

Minutes of the meeting held on 7 December 2021

Present:

Councillor Hacking - In the Chair

Councillors Shaukat Ali, Andrews, Connolly, M Dar, Evans, Grimshaw, Hilal, Hussain, Whiston, Wills and Wilson

Also present:

Councillor Rahman, Deputy Leader

Elaine Astley, Breakthrough UK

Apologies:

Councillor Rawson

CESC/21/51 Minutes

The Chair informed the Committee that the Mayor of Greater Manchester, Andy Burnham, and the Deputy Mayor for Policing and Crime, Baroness Beverley Hughes, would be attending the Committee's next meeting on 11 January 2022 and he suggested that Members discuss beforehand the format of and focus for this agenda item.

Decision

To approve the minutes of the meeting held on 9 November 2021 as a correct record.

CESC/21/52 Deep Dive: Disability in Manchester

The Committee received a report of the City Solicitor which provided an overview of the data and activity in Manchester in relation to disability, linked to inequalities in life chances and the impacts of COVID-19. This was one of a series of 'deep dive' reports that the Committee had requested into different aspects of equalities.

The main points and themes within the report included:

- Statistical information relating to disabled people in Manchester;
- Work to improve the life chances of disabled people in Manchester; and
- Celebrating diversity.

Some of the key points that arose from the Committee's discussions were:

- That the condition of pavements, and roads, was an equalities issue which disproportionately affected disabled people and some other groups such as older people and that decisions on the prioritisation of repairs and maintenance should take into account equality issues;
- That some consultations were not carried out in a way which was accessible to all Manchester residents;

- The impact of austerity measures on disabled people;
- How accessible was this meeting and its papers for disabled people, including people who were visually impaired and the Deaf community;
- What was being done to increase the number of disabled people in senior positions in the Council;
- That the Council should be using the social model of disability; and
- What was being done to ensure that Equality Impact Assessments (EIAs) reflected the impact of proposals on disabled people.

The Equality, Diversity and Inclusion Manager advised that her team would link up with Age Friendly Manchester and the Highways service to look at what could be done to improve the condition of pavements and she offered to provide Members with an update on this. She advised that she would also talk to the Communications Team about the accessibility of consultations and would update Members on this.

The Strategic Lead (City Centre Partnerships) advised that the Highways Service and officers in Growth and Development who were working on areas such as the public realm and travel were increasingly taking a more joined-up approach to their work. She outlined the work focusing on a modal shift, encouraging people to walk, cycle and use public transport more, and advised that improving pavements and pedestrianising spaces were key to this. She emphasised the importance of consultations being accessible and advised that she was working with officers to look at how this could be improved.

A Member requested that representatives from the Highways Service be invited to a future meeting to discuss equalities issues relating to pavements and roads, to which the Chair agreed.

The Chair suggested that the question about the accessibility of meetings be raised through Committee Services and the Overview and Scrutiny Co-ordinating Group. The Equality, Diversity and Inclusion Manager offered to discuss with Committee Services how accessibility could be strengthened.

In response to a Member's question, the Head of Commissioning for Adult Social Care outlined the range of supported housing accommodation that was available both in-house and externally and offered to provide any further information that the Member wanted. She advised that people could also be supported to live independently in their own homes, for example, through adaptations or a care package.

The Strategic Lead (Reform and Innovation) reported that workforce equalities issues were being scrutinised by the Resources and Governance Scrutiny Committee and that they had recently looked at the new Workforce Equality Strategy. The Chair stated that the Communities and Equalities Scrutiny Committee had previously received an update on this workforce equality work and suggested that a further update be scheduled.

The Equality, Diversity and Inclusion Manager recognised the importance of the social model of disability and informed Members that her team would be looking at how they could increase people's understanding of this. She reported that

strengthening the monitoring and quality assurance of EIAs would be a key priority for her team and she offered to provide further updates on this work. Elaine Astley from Breakthrough UK reported that the Council had adopted the social model of disability over 20 years ago but that, while this approach was still be used in some individual areas, it appeared that the broader understanding of this across all areas of the Council had been lost. She emphasised the importance of the social model of disability being understood across the Council and this approach being embedded across everything the Council was doing, in order to ensure the disabled people were fully included. She cited the example of consultations where, she advised, the Council should be working with disabled people's organisations and disabled people from diverse communities to identify disabling barriers to participating in consultations and identify solutions.

In response to a Member's question about the data in the report, the Strategic Lead (Reform and Innovation) advised that officers had had to use the data which was available to them, which was from multiple sources and, therefore, not consistent; however, she added that work would be taking place next year on the communities of identity report which would enable the Council to obtain qualitative information and a more coherent narrative.

Decisions

1. To recognise the importance of the social model of disability and this approach being embedded across all areas of the Council.
2. To invite representatives from the Highways Service to a future meeting to discuss equalities issues relating to pavements and roads.
3. That the accessibility of meetings be discussed with Committee Services and raised through the Overview and Scrutiny Co-ordinating Group.
4. That an update on the work to improve Workforce Equality be scheduled for a future meeting.

[Councillor Wills declared a personal and non-prejudicial interest as an employee of Manchester Metropolitan University.]

CESC/21/53 Compliance and Enforcement Services - Performance in 2020/21

The Committee received a report of the Strategic Director (Neighbourhoods) which provided an update on demand for and performance of the Compliance and Enforcement Service during 2020/21 including an overview of the service's activities in support of the Council's response to the Coronavirus (COVID-19) pandemic. The report also provided a forward look at challenges and future workload pressures as a result of changes to legislation, policy and areas of growth that would have an impact on the work carried out by Compliance and Enforcement teams.

The main points and themes within the report included:

- Overall demand;
- Proactive activity;
- Formal enforcement action;
- COVID-19 response;
- Current challenges and future workload;
- Neighbourhood compliance;
- Food Health and Safety and Airport Team;
- Trading Standards;
- Housing;
- Licensing Out of Hours Team; and
- Environmental Protection Team.

Some of the key points that arose from the Committee's discussions were:

- Obstructions on the pavement, such as fruit and vegetable displays and shop signs, and what was being done to address this;
- Cars parking on the pavement;
- To request more information on the review of the approach to inspecting licensed premises;
- Enforcement action against non-Blue Badge holders parking in spaces for Blue Badge holders;
- That the Council should publicise the enforcement action it took to address issues affecting residents;
- Plans in response to the motion passed by Council the previous week relating to drink spiking;
- That there was a perception that enforcement activity was not undertaken consistently and equally across all wards;
- Praise from Members about Compliance Officers within their wards and for the service's work during the pandemic; and
- That there should be a more joined up approach between the Council and Biffa on contaminated bins.

The Head of Compliance Enforcement and Community Safety advised that many businesses owned space in front of their shops and were entitled to use it but, where shop were encroaching onto and obstructing the pavement, her service would take enforcement action. She reported that, where cars were parked in contravention of yellow lines or other traffic regulations, Parking Services would take enforcement action; however, if this was not the case, Greater Manchester Police (GMP) would need to decide whether an obstruction was being caused and, if so, take action. The Chair advised that Councillors needed to have clear information on which service was responsible for these kinds of issues, including the issue of parking in cycleways, so that they could report issues that were raised with them and empower residents to report these themselves. He also expressed concern that these issues were not being enforced to the extent that Members would like and asked the Head of Compliance Enforcement and Community Safety to raise this with Parking Services. The Head of Compliance Enforcement and Community Safety advised that she would also raise the issue of the enforcement of Blue Badge parking spaces with Parking Services. In response to a Member's question, she advised that there was

no legislation which prevented people from parking their cars on residential streets close to Manchester Airport while they went on holiday.

The Head of Compliance Enforcement and Community Safety informed the Committee that the Licensing Out of Hours Team had focused its resources on visiting premises which they had received the highest level of complaints about so some premises had not been visited for a number of years; however, she advised that a programme of inspections was now being put in place to ensure that every licensed premises would be inspected at some point. In response to a question about Martyn's Law, proposed legislation to improve event security following the Manchester Arena bombing, she advised that, although this was not law yet, new premises were encouraged to have these conditions included on their license. A Member recognised the hard work of officers in progressing Martyn's Law, which he hoped would become legislation within the next year or two, and reported that most clubs and premises in Manchester had undertaken some form of counter terrorism training.

In response to a Member's question, the Head of Compliance Enforcement and Community Safety advised that, when taking enforcement action, enforcement officers had to demonstrate that they had first taken reasonable steps to get the person to comply, even if Ward Councillors felt that they had already tried this before referring the issue to her service. She advised that in many cases educating the person or warning them that enforcement action could be taken against them was enough to persuade them to comply. In response to a Member's concern that residents were struggling to get issues addressed until they involved their Ward Councillor, she asked the Member to contact her about any specific examples so that she could look into this. She advised that the response to enforcement was the same across the city, although communities in some areas were more likely to report issues than in other areas. She informed Members that her service provided Ward Councillors with information on enforcement activity through Ward Co-ordination and that Committee Members could be provided with a breakdown of the activity taking place.

The Head of Compliance Enforcement and Community Safety reported that she had been speaking to the Communications Team about publicising enforcement activity which had been taken via social media. She advised that, where formal enforcement action was taken, the service asked for press releases to be issued, although whether this was reported in the press would depend on whether it was a busy news day. She advised that her service had been providing information and advice to bars on drink spiking and that there was a group being set up at a Greater Manchester level to look at this issue.

In response to a Member's questions about the Clean Air Zone, the Head of Compliance Enforcement and Community Safety advised that her service contributed to but did not lead on this work and that she did not anticipate that officers would struggle with this additional work but that she would come back to the Member with further information. She informed the Committee that she would look into the issue that a Member had raised about contaminated bins. In response to a Member's question, she outlined the work taking place in the Strangeways area as part of

Operation Magpie, advising that there was an ongoing sustained commitment from the Council and partner agencies to addressing these issues.

Decision

To request that Ward Councillors be provided with information on who is responsible for the enforcement of different kinds of parking issues, including parking on cycleways, and what regulations are being breached in these different situations.

CESC/21/54 Overview Report

A report of the Governance and Scrutiny Support Unit was submitted. The overview report contained a list of key decisions yet to be taken within the Committee's remit, responses to previous recommendations and the Committee's work programme, which the Committee was asked to approve.

Decision

To note the report and agree the work programme.

Manchester City Council Report for Information

Report to: Communities and Equalities Scrutiny Committee – 11 January 2022

Subject: Climate Change – Events

Report of: Strategic Director (Neighbourhoods)

Summary

This report provides an overview of the current City Council approach to:

- help to address the environmental impact of events in the city.
- acknowledging the ongoing impacts of COVID-19.
- what future measures the Council can implement to influence sectoral change and further minimise the carbon footprint of these events.

The report highlights demonstrable progress to incorporate sustainability into the fabric of the Council's approach to how events are planned and delivered. Manchester is progressing from a position of strength, but in the face of the challenges and uncertainty that continue to impact the event sector, the City Council needs to continue to provide the leadership, direction and support to enable the event sector to respond decisively.

Recommendations

The Communities and Equalities Scrutiny Committee is invited to comment on the report and endorse the approach outlined, in particular:

1. Note the achievements to date in positioning the Council at the forefront of developing a sector specific toolkit to help raise awareness of the impact of climate change with event partners and build the level of engagement required to affect change.
 2. Recognise and support the importance of maintaining the Council's commitment to the next phase of development, where the identified carbon reduction opportunities can be researched and validated so that investment can be targeted and measurable outcomes can be delivered.
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Wards Affected – All

Environmental Impact Assessment - the impact of the issues addressed in this report on achieving the zero-carbon target for the city

This report highlights areas of progress being made in respect of the response to climate change on the development and delivery of the City Council's events programme and how the approach to carbon reduction for events supports achieving zero carbon for the City by 2038.
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Manchester Strategy outcomes	Summary of how this report aligns to the OMS
A thriving and sustainable city: supporting a diverse and distinctive economy that creates jobs and opportunities	Events have a key role to play in supporting the economic and cultural recovery of the city and play an important role within the city's future growth strategy by attracting investment, raising the profile of the city, creating employment opportunities and contributing to the city's resident and visitor offer
A highly skilled city: world class and home grown talent sustaining the city's economic success	Manchester has a highly skilled event ecosystem that provides year round opportunity. Engagement in sport, cultural and community activities enables local residents to learn new skills and participate in creative programmes including volunteering
A progressive and equitable city: making a positive contribution by unlocking the potential of our communities	Engagement in arts and culture through Events enables local residents to improve their health and wellbeing, to develop confidence and resilience and to learn new skills
A liveable and low carbon city: a destination of choice to live, visit, work	The report identifies how carbon reduction is embedded into future work plans for events. Events and cultural activity that reflect and celebrate the diversity of the City are essential to making Manchester cohesive and a vibrant place to live and visit.
A connected city: world class infrastructure and connectivity to drive growth	Event organisations increasingly produce digital artistic content to support their activities which support connectivity with other places and extend the reach of their event beyond the local community.

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Background documents (available for public inspection): None

1.0 Introduction

- 1.1 Following submission of the update report 'The impact of climate change as it relates to the responsibilities for the Communities and Equalities Scrutiny Committee' of November 2021, the Committee requested a specific report on the environmental impact of events and what can be done to minimise this impact. This report sets the issue in context, outlines progress that has been made detailing some specific examples and describes what the focus will be for the next 12 months.

2.0 Background

2.1 UK Event Sector – post pandemic recovery context

- 2.1.1 The impact of the Covid 19 Pandemic continues to challenge the Event Industry as we move into 2022. In 2019, the UK's events industry was estimated to be worth £70 billion in direct spend, accounting for over 50% of the UK visitor economy and providing over 700,000 jobs. The Live Music sector alone lost 81% of its revenues in 2020 and it was estimated that 77% of the festival workforce lost 100% of their income in 2020. With events and festivals being a major contributor to Manchester's cultural and sporting offer, the impact was directly felt close to home. In the 12 months prior to the start of the pandemic, Manchester partnered 55 event organisations to deliver or facilitate 63 events in public spaces or on our highways, attracting more than 1.4 million people across 200 days of live events. The City Council's approach in 2020 had to be reset to:

- support event organisers to cancel or postpone events at the right time so that the financial impacts could be managed;
- move content online or behind closed doors to retain organisational capabilities; and,
- facilitate a collaborative event planning approach with partners so that the Council could retain the ability to reboot activity when permitted.

- 2.1.2 The approach meant that as we moved into the late summer period of 2021 the Council's event partners were supported so that they could assist the initial phase of the City's cultural and economic recovery through major events such as Manchester International Festival, Manchester Pride, Parklife, Manchester Food and Drink Festival, the Great Manchester Run and Manchester Marathon – ensuring that key event partners are still in place and that new partners feel confident in investing in the future programme in Manchester.

- 2.1.3 Whilst the initial phase of recovery has stabilised the sector, the ability of the sector to build back continues to be compromised by supply chain issues and the ongoing uncertainty that enables organisers to plan with confidence. It is anticipated that 2022 will remain a period to rebuild and re-establish the event programme and the operating environment for both professional and community event organisers will not be easy to navigate.

2.1.4 The recovery context is important in framing this report. Although the immediate pressures of the pandemic are the most pressing for the festival and events sector, there are a number of longer-term challenges - including reducing its environmental impacts and the sector's post-Covid recovery presents both opportunities and challenges to addressing this issue.

2.2 UK Events Sector – managing environmental impacts

2.2.1 Hosting major events in an ethical and sustainable manner has emerged as top priority for host cities and event organisers, however, a survey conducted in 2021 on behalf of UK Events Summit organisers Major Events International (MEI) found 62% of UK event organisers and their suppliers felt the industry was “behind the curve” when it came to addressing sustainability issues.

2.2.2 A number of recent, high-profile initiatives are being progressed by industry leaders to further address the issue:

- The LIVE Green Declaration for the UK live industry to reduce emissions and reach Net Zero by 2030 supported by its 13 association members was launched at the Green Events & Innovations Conference on 16 September 2021.
- LIVE Green has been set up to support the sector's transition to a “regenerative future”. Among the services it provides are a free-to-access resource hub and industry-wide measurement of CO2 emissions.
- The Tyndall Centre for Climate Change Studies launched its research into the impacts of touring commissioned by Massive Attack. Among the recommendations of the report, are to reduce airfreighting of equipment, set a target for indoor venues to have zero CO2 emissions by 2035 and 50% lower than the 2015 level by 2025. It also suggests outdoor events such as festivals should set a deadline to phase out the use of diesel generators by 2025 and seek to at least match the contemporary carbon intensity of the UK electricity grid going forward.
- The 2020 Show Must Go On – Environmental Impact Report for the Festivals and Outdoor Events Industry - identifies that 28% of festivals have a budget for environmental sustainability, 68% of festivals have a sustainability coordinator or someone responsible for sustainability in the team and over 100 festivals and events have signed up to Festival Vision 2025 - a steering group of live events industry associations representing over 600 event businesses and leaders in the field of sustainability.

2.2.3 However, the report also highlights the challenges the sector faces. UK festivals generate 25,800 tonnes of waste, 22,876 tonnes of CO2 and use 185 million litres of water annually. Festivalgoers produce 2kg of waste per person per day: nearly twice as much as is produced per person per day from household waste. Despite an industry-wide pledge to halve the negative environmental impacts of festivals by 2025, and a “23% reduction in relative emissions per audience per day from energy, waste, and water, mainly driven by diverting waste from landfill”, total music festival carbon emissions from energy, waste, and water on-site have actually risen over the past five years, “driven by a nearly 50% increase in audience numbers”.

- 2.2.4 In May 2021 the Digital Culture Media and Sport (DCMS) Committee published the report 'The Future of UK Music Festivals' and within the section 'Securing a Safe and Sustainable Future for Festivals' identified that:

Despite the good intentions and countless initiatives to reduce the environmental impacts of festivals, the growth of the market has undermined the sector's efforts to reduce overall emissions, and the legacy of the pandemic presents a further threat to those measures. The Government and local authorities should signal their commitment to emissions targets by holding the festival sector to account on, and supporting, its pledges to reduce emissions, rather than letting it continue to mark its own homework.

- 2.2.5 In its submission to the committee, Julie's Bicycle - a UK-based and internationally recognised charity working to catalyse and support local and international climate and environmental action in the arts and creative community – warned:

“with festivals facing additional financial pressures from both Covid-19 and Brexit and few policy incentives, without external support and environmental requirements built into recovery, voluntary environmental budgets and action will be vulnerable. Action to reduce environmental impacts will stall, or may even reverse”.

- 2.2.6 In response, Vision:2025 has taken the initiative to develop an industry Green Code of Conduct, which could establish consistent and workable minimum standards across the UK for the industry. The draft green code has been shaped by, and has the broad support of, industry associations and is currently being consulted on with a summary of feedback due in February 2022. The rationale for the code recognises:

- *As an industry, it is time to create robust foundations to enable meaningful action on the climate crisis.*
- *Stakeholders across the sector are calling for clarity and a common understanding of standards and practices.*
- *The DCMS is currently exploring the role which Local Authorities might take in regulating the environmental performance of events. Many local authorities are already putting guidance in place. It is important that the industry drives this conversation forward, to ensure that outcomes are work-able for the industry.*

- 2.2.7 The event industry is moving forward, but it is still some way off achieving truly sustainable event organisation at scale and if the professional organisers and promoters are playing catch up, how that is reflected back through the smaller community and not-for-profit event organisers that account for 80% of the marketplace, will be an additional challenge that will require Local Government intervention and support.

- 2.2.8 Local Authorities have a key role to play in resetting the agenda and putting in place the right mechanisms to support the sector meet local goals and to bring community event organisers to the table. The work undertaken by Manchester

City Council in recent years has already positioned the city as a recognised Local Authority leader in the UK marketplace. The introduction of a number of targeted sustainability initiatives in Manchester demonstrates how a local authority can start to influence the events sector, however this should be seen as a first step and to become an effective agent of change and maintain its leading position, Manchester now needs to develop and implement impactful measures that will deliver tangible carbon reduction results within the sector.

3.0 Current Actions

3.1 Climate Change Action Plan 2020-25

3.1.1 The Events and Parks teams currently own an action in the Council's Climate Change Action Plan (CCAP) in Workstream 3 'Reducing consumption based emissions and influencing suppliers', as below:

- Action 3.5: Use other levers available to the Council to reduce the use of Single Use Plastics through licensing and events on Council owned land. Continue to roll out the use of Sustainable Events Guides.
- To achieve: A reduction in consumption based emissions across the city and promotion of more sustainable events.

3.1.2 As part of the ongoing review of the CCAP by the Zero Carbon Team, it is proposed that this action is clarified to separate into: events the Council owns or funds and third party events that take place on Council land.

3.1.3 Another action, whilst not owned by the Events and Parks teams is also relevant to events:

- Action 3.3: Ensure the Council's operational estate and markets are Single Use Plastic Free and that procurement and commissioning reduce their use alongside other packaging.
- To achieve: A reduction in the use of Single Use Plastic by 2024 (in line with the Plastic Free GM Pledge).

3.1.4 Progress against each of these actions is reported quarterly within the CCAP Quarterly Progress Reports, which can be found on the Council's website ([Quarterly Progress Reports | Zero Carbon Manchester | Manchester City Council](#)). Progress has been made since the publication of the CCAP 2020-25 as outlined in the following sections - albeit at a slower pace than intended due to the Covid-19 pandemic.

- Sustainable Event Guides
- Single Use Plastics
- Temporary Power
- Supplier Engagement

3.1.5 The next focus is on extending our influence on event organisers in the city, as the recovery period of live events is expected to continue over the next 2

years. This will be informed by industry-wide action, including the Green Code of Conduct.

3.2 Sustainable Event Guides

3.2.1 The City Council Events Team published a series of Sustainable Event Guides in 2019 to help event organisers and suppliers identify actions to reduce the environmental impact of events. The guides refer to sustainability in its broadest sense of balancing the environmental, social and economic impacts of events. The guides have greatest emphasis on the environmental aspect given the gravity of the climate emergency and the city's commitment to being Zero Carbon by 2038 at the latest.

3.2.2 The Sustainable Events Guides provide a resource for inspiration on the kind of actions event organisers and suppliers can take. It is split into sections for possible actions across Energy; Water and Waste; Travel; Food and Drink; Marketing and Production. Along with sections on ensuring positive social and economic impact related to local businesses, communities and working conditions. It also signposts a range of other useful resources and carbon footprint calculators.

Guides are available for:

- Major Outdoor Events
- Indoor Events
- Community Events
- Small Outdoor Events
- Production Suppliers
- Food and Drink Traders
- Waste and Cleansing Services

3.2.3 The Guides are available on the Council [website](#), along with those of Vision:2025 and Julie's Bicycle and have been directly shared with a broad range of stakeholders including event organisers, event suppliers, cultural venues / organisations and sports venues.

3.2.4 The guides have been discussed and shared with a number of teams across the Council, indeed they were developed to ensure they covered the full breadth of events the Council supports. The framework of the guides has been tested on a Council-owned event 'Manchester Day' to develop an action plan and achieve results, which provides us with key information to share with third party organisers who may need support. However, the impact of the Covid-19 pandemic on the events industry in 2020 and 2021 has undoubtedly delayed event organisers in being able to fully embrace the guides and put plans into action.

3.3 Single Use Plastics

3.3.1 In October 2021, an additional guide for event organisers and suppliers was published by the Events Team: 'Reusable Cups: Why it matters and how to do

it'. The guide was commissioned with £7,000 funding from the European URBACT funded C-Change project, along with an analysis of the impacts of changing from single use plastic to reusable cups at Manchester events, including the scale of opportunity.

3.3.2 The analysis and report reviewed six events that had taken place between October 2018 and December 2019. Key headlines of indicative impacts:

- avoided using 1.7 million single use plastic cups
- reduced cup waste by an estimated 96% (~30 tonnes)
- reduced CO₂e emissions by an estimated 82% (~90 tonnes)

3.3.3 The results should be treated as indicative given that they include estimate figures via a desk-top study and need further review based on live events data. To note that hot drinks cups and serveware are excluded from the analysis.

3.4 Temporary power: reducing the need for generators

3.4.1 In 2021, research has been carried out into best practice on encouraging or enforcing event organisers to move away from generators, which are often powered by fossil fuels. A consultancy that specialises in energy and sustainability for live events has been identified to outline the potential opportunity for Manchester, based on the City of Amsterdam. The City of Amsterdam undertook a project to review access to grid power in 12 locations (a mix of urban sites and green spaces) to identify capital investment needed to ensure the power available is fit for purpose for a range of events, ultimately removing the need for diesel generators. This 3-year project started in 2019 but the end results are delayed due to impacts of Covid-19 pandemic:

- Year 1: identify power requirements and infrastructure required
- Year 2: for all events over 2,000 attendance, 50% of electrical power used has to be sustainable from the grid or by use of biofuels (HVO), at least 10% must be from batteries or solar panels unless all from a green grid connection
- Year 3: 100% of the use of electricity has to be green energy and no more diesel power generators are allowed.

3.4.2 The first phase of a similar project in Manchester is due to begin in January 2022. It is estimated this could save in the region of 900 tonnes CO₂ annually across Manchester events (see point 4.7).

3.5 Engagement of suppliers

3.5.1 The Council has a framework agreement in place for event production suppliers until June 2023, where the majority are SMEs. The Council is aware that several of the appointed suppliers also provide services to third party events. In December 2021, the Events team approached suppliers on the framework to recap on the city's zero carbon ambition, which included raising awareness of the recently introduced 10% social value weighting related to

environment and climate change action in any future procurement. Framework suppliers have also been signposted to resources available to SMEs via the Business Growth Hub's 'Journey to Net Zero' course.

4.0 Next Steps

- 4.1 As outlined, progress has been made across key initiatives and the focus for the next 12 months, in the context of the target to halve the City's carbon emissions by 2025, will be to build on that progress through greater engagement with event organisers and suppliers, in line with the post-Covid recovery of the event industry and drawing on resources and in-house knowledge and experience.
- 4.2 As part of a refresh of the CCAP 2020-25, the next phase of action will be to differentiate between events the Council owns or funds (predominantly community events) and third-party events that take place on Council land (mainly managed by professional event organisers). The former has potentially less impact in terms of a collective carbon footprint but poses a greater challenge as regards to the starting point and resource gap. Whereas professional event organisers are likely to have more resources available and already be aligning themselves to the industry-wide developments. The Council though, still has a key role to play in engaging all levels of event organisers to ensure buy-in to the overall goal as well as in facilitating information sharing on best practice. There are also suppliers who work with all levels of events, as such benefits are likely to be shared as the professional organisers ask more of the local supply chain. It is hoped that in turn, smaller neighbourhood-level events will improve environmental performance through crossover of volunteer organisers and increased offer from suppliers.
- 4.3 In order to fully contribute to the CCAP, a period of benchmarking is needed to further understand the impact of current progress and future opportunities when organising events, before the Events Team can set meaningful carbon reduction targets. As such, the plans below are in development and will be aligned to any revisions agreed within the refresh of the CCAP.

4.4 Community Event Fund

- 4.4.1 For the funding period starting 1 April 2022 to 31 March 2023, events funded by the Community Events Fund (CEF) are required to demonstrate how they contribute to the Zero Carbon by 2038 target. The organisers of community events are often volunteers and therefore limited in their capacity, which is heightened by the increased challenges posed by running an event in line with the Covid-19 regulations in place at the time. As such, in order to incentivise our Community Event organisations to buy in to the issue and achieve visibility and results, we are planning to support organisers with a two-step approach:

Step 1 - Community Event Application – adapted to clarify the expectation of the Council as regards to the Zero Carbon 2038 target. Support available to organisers to discuss with a member of the events team (Carbon Literacy certified) prior to submission of an application.

Step 2 - Series of workshops, training events and online webinars for organisations focussed on guidelines, requirements, myth busting, increasing confidence, supports available, and inspiration. This will be followed up with the offer of bespoke support as the event planning develops and post-delivery to review.

4.4.2 The CEF call out communicates the urgent need to make changes to the way we deliver events to limit impacts on the planet. The use of the Sustainable Event Guide for Community Events, which is in checklist format, is a mandatory part of the application process to assist in identifying action needed. Events in receipt of CEF will then need to report back within 2 months of the event what they have achieved and submit monitoring on key indicators of environmental performance:

- Amount of single use plastic cups / serveware / other used compared to reusables used e.g. number of reusable cups used
- Waste tonnage – split into recycling/composting and landfill streams
- Carbon footprint calculations of the event / an element of the event, which must be agreed with the Council at grant approval stage

4.5 Sustainable Event Guides

4.5.1 An intensive focus will be placed on the use of the Sustainable Event Guides across the Council and to external organisations. Internal sharing of the Guides will take place in January/February 2022, the Events team will work with the Communications team to agree a plan to communicate to colleagues across the organisation and asking all Council staff to share with their stakeholders. This has the potential to reach events outside of the scope of the Events team where the link to the Council is via other teams such as Neighbourhood teams.

4.5.2 For external organisations, the priority is to mandate their use where the Council has more influence, as outlined in section 4.4. Although we do not currently ask external event organisers whom are not in receipt of Council funding to use the Sustainable Event Guides, it is known anecdotally that some do. The Events Team will engage with organisers to understand other ways they manage and continually improve their environmental performance, as part of reviewing how the Council might extend its influence in ensuring the sustainability of events taking place on Council land in future.

4.6 Single Use Plastics (SUPs)

4.6.1 The analysis of events between October 2018 and December 2019 that had already adopted reusable cups in place of single-use cups, also identified future opportunities. Based on pre-pandemic figures, around 30 outdoor events typically take place annually in the city centre and key parks, where there is a food and drink element as part of the event. These events have an estimated combined attendance of approximately 1 million (excluding those already using reusable cups).

4.6.2 If every adult were to consume an average of 1 drink (which is a conservative estimate), there is an opportunity to avoid the use of at least a further 1 million single use cups annually (in addition to the 1.7 million already identified). This equates to a further reduction of around 20 tonnes plastic waste per year and in the region of 57 tonnes CO₂e emissions.

4.6.3 The analysis identified a potential two-step approach to supporting events to eliminate SUPs, where Local Authorities are in a position of influence, particularly focusing on those that are held on MCC land or where MCC is a partner.

1. Larger and more commercial event operators can manage the transition without the need for direct support. The Local Authority could consider how to speed up awareness and adoption across the city as part of wider environmental targets.
2. Smaller events, and particularly community-scale and volunteer managed events, may struggle with the move, having less means to understand and resource the changes. They may face barriers to access due to the cost of operating at smaller scale, and/or existing bar operators not having reusable cup systems as part of their service. The Local Authority could support awareness and explore ways to either provide more affordable access, either through council-run initiatives or through collective brokering with commercial suppliers.

4.6.4 The summary of recommendations from the analysis were:

- Develop a city-wide strategy for supporting the adoption of reusable cups, which could include:
 - a requirement for all events funded by the Council and/or taking place on public land to eliminate single use plastics over a period of time
 - setting up a forum or project that brings together event organisers around the topic
 - a collective stock of Manchester cups – the forum could be used to investigate the viability of this
 - recommended supplier status or other solutions to meet the needs of smaller-scale events gaining access to reusable cups
 - training for community and volunteer scale events
- Establish a standard framework and process for event organisers to report on environmental impacts, including cups. The Council's Sustainable Events Guide provides a reporting framework that could be developed. Alternatives include the Julie's Bicycle Creative Industry Green Tool and A Greener Festival which larger organisers may already be using.
- Publish a Manchester-focussed guide on reusable cups at events to support adoption and promote best practice.

4.6.5 Since the analysis in Spring 2021, the Events Team has published a Sustainable Events Guide on Reusable Cups and introduced a requirement for community events to report on SUP usage. Plans are in development around training for community event organisers and reporting requirements.

Further work is needed to promote this new guide within the Council and across external event organisers, to encourage them to take action that aligns to the Greater Manchester SUP free pledge by 2024.

4.7 Temporary Power: reducing the need for generators

- 4.7.1 The Events Team are carrying out a scoping study to identify need and outline specification for improving access to grid power for live events. The study will look at 3 parks sites and approximately 10 city centre sites. This involves data gathering from event stakeholders to identify energy requirements along with review of the current infrastructure. This will be followed up with an engineering design phase, which will review previous work done by the Public Realm team in identifying improvement opportunities. A steering group will be established and include officers from Capital Programmes, Public Realm, Zero Carbon, Events, Parks, Specialist Markets and Energy Management.
- 4.7.2 The outcome of this work will be a report identifying the business case for capital investment in infrastructure, which will include an estimate of costs and carbon savings. At this point, capital funding could be sought.
- 4.7.3 Following the scoping study and identification of capital funding, detailed specification and engineering drawings would be needed for each location before the final stage of installation.
- 4.7.4 In 2021, the Council worked with the Manchester International Festival (MIF) to install access to grid power from the National Football Museum to remove the need for diesel generators to power stages and cabins for its Festival Square. This new power source will feed into the power improvement project.

4.8 Carbon footprinting and benchmarking

- 4.8.1 In-house knowledge has been developed through calculating the carbon footprint of Manchester Day over consecutive events, which has been externally verified by Julie's Bicycle. In 2019, the event was certified 4 stars in its Creative Green standard, a certification designed specifically for the arts and culture industries. This recognises the environmental best practice demonstrated by this event, owned by Manchester City Council and produced by outdoor arts organisation Walk the Plank.
- 4.8.2 We now have an opportunity to work with event organisers in gathering more data to be able to benchmark and track progress towards the zero-carbon target. We will initially select a representative sample of events across 2022 to calculate a carbon baseline in order to set targets for future years. This will align with the proposed timelines in the Vision:2025 Green Code of Conduct.
- 4.8.3 Whilst the carbon savings from the above projects have not been quantified and therefore do not currently contribute towards the 50% reduction needed by 2025 for the Council's direct emissions, once the expected carbon savings have been identified and investment secured for implementation, they will

support the reduction of citywide emissions and progress will be captured within the CCAP Quarterly Progress Reports.

4.9 Resource

- 4.9.1 The funding required to complete the initial phase of research and analysis through to the financial year end (2021/22) has been assigned via the events budget and on completion of the studies, the next phase of funding requirements (capital and revenue) will be identified for consideration.
- 4.9.2 It is also worth noting that the impact of the pandemic on event delivery has enabled more staff time and funding from the Events Team to be directed to exploring and progressing this area of work. A risk has been identified that this work would not reach its full potential without a dedicated staffing resource to support the climate actions relating to sustainable events and the Council moving towards being single use plastic free by 2024. Responding to this risk is currently being explored in order to continue working at the pace identified.

5.0 Conclusion

- 5.1 The move to incorporate sustainability into the fabric of the Council's approach to how events are planned and delivered has been building momentum in recent years – as a response to policy shift, societal demand and commercial imperative. However, to fully embed carbon reduction as a standardised key outcome across all events will require a further uplift in engagement with the whole sector and the development and delivery of next stage actions that can incentivise adoption over cost and provide measurable outcomes that can accelerate buy in.
- 5.2 Manchester is progressing from a position of strength, but in the face of the challenges and uncertainty that continue to beset the event sector, the City Council needs to continue to provide the leadership in setting the agenda and providing the direction, resource and investment needed to support the event sector to be able to respond and to ensure that any 'drift' is halted, so that real change can be affected in the increasingly short timeframe available if we are to deliver against the Zero Carbon commitments.
- 5.3 In summary the key areas of focus for the next 12 months are:
- **Community Events** – increase the knowledge base of organisers through a series of workshops, training events and online webinars for Community Event Fund supported organisations.
 - **Single Use Plastic** - extend research programme to provide recommended solutions that will increase adoption of reusable cup schemes.
 - **Power** - undertake scoping study to present business case for capital investment in grid power supply for events.
 - **Carbon Footprinting** - extend data collection to support the establishment of a baseline benchmark so we are able to set informed targets for future years.

**Manchester City Council
Report for Information**

Report to: Communities and Equalities Scrutiny Committee – 11 January 2022

Subject: Climate Change – Leisure Estate

Report of: Strategic Director (Neighbourhoods)

Summary

This report describes the work that has been undertaken over the last three years to retrofit and improve the sustainability of the Council's leisure estate, this contributes to the decarbonisation of Manchester City Council's operational estate and more generally to the climate change emergency. The report outlines the Carbon Reduction Programme (CRP) that is underway to deliver energy efficiency and carbon reduction measures across the estate.

Recommendations

The Committee are recommended to note the activities and progress to date on the decarbonisation of Manchester City Council's leisure estate; and to note the additional sustainable measures the leisure operators are putting in place.

Wards Affected: All

Environmental Impact Assessment - the impact of the issues addressed in this report on achieving the zero-carbon target for the city

This report sets out in detail the contribution the service is making to achieving the zero-carbon target for the city. The full impact is captured in the body of the report.
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Our Manchester Strategy outcomes	Summary of how this report aligns to the OMS
A thriving and sustainable city: supporting a diverse and distinctive economy that creates jobs and opportunities	The delivery of carbon reduction activity to the Council's estate in Manchester will support the local construction supply chain and in particular the low carbon sector.
A highly skilled city: world class and home-grown talent sustaining the city's economic success	The delivery of carbon reduction activity to the Council's estate supports the development of new skills within the Council and supply chain, specifically around heat pump technology.

A progressive and equitable city: making a positive contribution by unlocking the potential of our communities	Everyone has a role to play in tackling climate change, and learning from the Council's carbon reduction activities is shared to support and inspire leisure partners, users and local communities
A liveable and low carbon city: a destination of choice to live, visit, work	The delivery of carbon reduction activity to the Council's estate will directly contribute to reducing carbon emissions in the city.
A connected city: world class infrastructure and connectivity to drive growth	The Sport and Leisure Strategy considers the wider infrastructure and connectivity requirements when making decisions about the location of new facilities.

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Background documents (available for public inspection): None

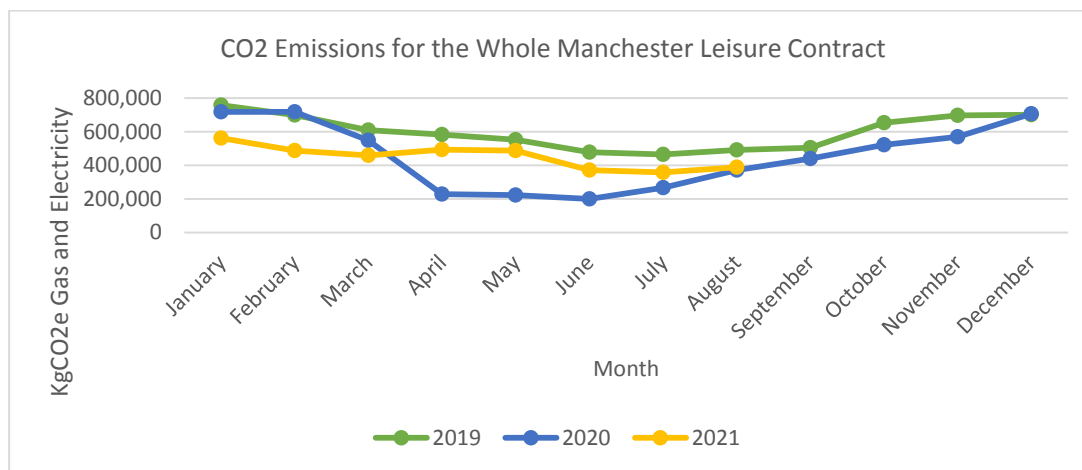
1.0 Introduction

- 1.1 Manchester City Council declared a Climate Emergency in July 2019, which recognised the need for the Council, and the city as a whole, to do more to reduce Carbon Dioxide (CO₂) emissions and mitigate the negative impacts of climate change. The Council's Climate Change Action Plan 2020-25 (CCAP 2020-25) was developed to ensure that all aspects of the Climate Emergency Declaration were converted into clear actions with tonnes of CO₂ (tCO₂) savings included where applicable.
- 1.2 The Council's leisure estate and the Sport and Physical Activity Strategy has a significant role to play in achieving the overall ambitions for the City and as such, MCRactive (who are responsible for delivering the Strategy) have developed a five year sustainability strategy, which sets out the strategic framework and key objectives aligned to the CCAP outcomes for zero carbon emissions by 2038. An overarching Leisure Facility Sustainability Action Plan has been developed with leisure operators, which details the actions and the targets – this is underpinned by individual leisure centre Environmental Action Plans. The objectives for the Action Plans are as follows:
1. Decarbonise Buildings
 2. Efficient and Effective Supply Chain
 3. Influence and Educate Partners
 4. Sustainable Waste and Recycling
 5. Sustainable Travel Plans
- 1.3 As requested by the Communities and Equalities Scrutiny Committee, this report focuses on Objective 1 which includes the actions being undertaken to retrofit and improve the sustainability of the Council's leisure estate as part of the Council's Carbon Reduction Programme (CRP). This follows a report presented to Scrutiny Committee on the 20 July 2021, which focused on Objective 4. The CRP has been established to deliver a wide range of energy efficiency and low carbon energy generation measures throughout the Council's estate. The Council's Climate Change Action Plan 2020-25 (CCAP) includes a target to reduce annual emissions from the operational estate by 4,800 tCo₂. The leisure estate's Co₂ emissions stands at approximately 30% of the overall Council's estate which equates to a reduction in annual emissions of 1,440 tCO₂ which is included in the overall target. This report sets out the progress that is being made towards this target.

2.0 Current Emissions

- 2.1 It is estimated that the leisure estate emits 8,078 tCo₂ per annum based on pre-pandemic consumptions levels. The CCAP 2020-25 requires carbon emissions from the Council's buildings to reduce by a minimum of 4,800 tCO₂ per annum by April 2025. For context, this target is approximately equivalent to the total annual emissions of the Town Hall Extension, Manchester Aquatic Centre and Manchester Art Gallery combined.

- 2.2 The below graph shows a three-year comparison for the whole leisure estate. The data in 2020 was significantly impacted due to the sporadic opening and closing of various facilities due to COVID-19 restrictions. Since all leisure Centres reopened fully in April 2021, there has been a drop of 1,029 tCo2 compared to 2019 data. The key reasons for this are due to more energy efficient operations and the impact of the CRP, which is set out in section 3 of the report.



3.0 Carbon Reduction Programme

- 3.1 A CRP has been established by the Council to oversee the delivery of a wide range of energy efficiency and low carbon energy generation measures throughout the estate. The energy conservation measures set out in this report (excluding Abraham Moss capital programme) generate an estimated reduction in Co2 emissions of 3,139 tCO2 per annum.
- 3.2 Phase One of the CRP focused on Leisure Centres, as they are some of the Council's most energy intensive buildings, this is as a result of heating and lighting large open spaces and heating water for swimming pools and showering facilities. During Phase One, which was completed in November 2021, eight of the leisure facilities were upgraded with energy conservation measures, as follows: Wythenshawe Forum; East Manchester Leisure Centre; Hough End Leisure Centre; Arcadia Sports Centre; Moss Side Leisure Centre; North City Family and Fitness Centre; Belle Vue Sports Centre; and Manchester Tennis and Football Centre. The improvements covered a range of measures such as upgrading to LED lighting, improving lighting controls, upgrading Building Management Systems, and installing variable speed drives, as well as solar panel installations at seven of the sites, and an energy efficient combined heat and power plant at the Wythenshawe Forum.
- 3.3 The table below sets out the leisure estate programme costs for phase one and the estimated savings of 860 tCO2

Building	Total Budget	Forecasted tCO2 Savings
Phase One		
Wythenshawe Forum	£1,131,267	295
East Manchester Leisure Centre	£344,691	101
Hough End Leisure Centre	£319,076	74
Arcadia Sports Centre	£229,654	59
Manchester Tennis and Football Centre	£381,968	61
Moss Side Leisure Centre	£150,721	23
Belle Vue Sport Centre	£454,908	169
North City Family and Fitness Centre	£121,959	78
Total	£3,134,244	860

3.4 There is a further two phases of the CRP, as follows:

- Unlocking Clean Energy. The project has two key parts, first the installation of renewable generation assets partly funded by the ERDF grant, and the development new business models to promote self-consumption of energy by the Local Authorities.
- Public Sector Decarbonisation Scheme (PSDS). The PSDS provides grant funding for energy efficiency and heat decarbonisation projects in non-domestic public sector buildings, including leisure centres.

3.5 Several projects across eight Leisure Centres have been commissioned and are due to complete by spring 2023. These projects are forecasted to save 1,353 tCO2 per annum. The technologies included in this phase of work include air source or ground source heat pumps, solar panels, and battery storage systems.

Building	Completion Date	Forecasted tCO2 Savings
Arcadia Sports Centre	30 th March 2022	58
East Manchester Leisure Centre	23 rd March 2022	119
Hough End Leisure Centre	29 th March 2022	80
North City Family and Fitness Centre	18 th March 2022	182
National Cycling Centre	31 st March 2023	354
Manchester Aquatics Centre	11 th February 2022	505
Moss Side Leisure Centre	11 th March 2022	55
Total		1,353

3.6 In addition to the CRP, three large scale capital schemes are underway at Abraham Moss Leisure Centre in Crumpsall, HSBC UK National Cycling Centre in Clayton and the Manchester Aquatics Centre in Ardwick. The carbon savings achieved by these projects are not specifically included in the targets set out in the in the CCAP 2020/25, therefore, the benefits delivered by these projects will ensure the leisure targets are exceeded during this period.

- 3.7 Abraham Moss - The project to replace Abraham Moss Leisure Centre and Library commenced in early 2021 and is a full demolition and rebuild of this large mixed use leisure centre. The old leisure centre was some 50 years old and whilst it had been refurbished and improved in phases over a number of years many parts of the building fabric and services installation had come to the end of their economically viable life. The new building has been designed to meet high levels of energy efficiency and to be low carbon in use, including efficient building services, high levels of insulation and rooftop solar electrical generation. The demolition aspect of the project includes wherever possible the recycling of metal, timber and plastic elements and in the case of the concrete elements they are being crushed and recycled on site for use as aggregate below the new building and hardstanding areas minimising waste, reducing site traffic and reducing the need for new quarried materials.
- 3.8 National Cycling Centre - The refurbishment of the National Cycling Centre seeks to address the mechanical and electrical installations of the Velodrome and associated areas along with elements of the building fabric which are now at the end of life. The replacement and updating of heating, lighting and power installation along with improvements to the building fabric will significantly reduce the energy use and the forecasted carbon reduction is 357 tCO₂ per annum. The full refurbishment is being carried out in parallel with energy efficiency works carried out as part of the Public Sector Decarbonisation Scheme, and an ERDF funded project to install car ports with solar panels in the car parks. This project is estimated to save an additional 246 tCO₂ per annum.
- 3.9 Manchester Aquatics Centre - The refurbishment of the Manchester Aquatics Centre, constructed in 1999, includes not only an update of the pool operating features to keep in line with latest competition standards but also the introduction of a number of high-tech solutions aimed to reduce cost in use and the carbon footprint of the building. The refurbishment proposals project a 40% reduction in energy use and reduced carbon emissions of 569 tCO₂ per annum. Using a mixture of MCC and Central Government grant funding the boilers and heating plant and lighting installations will be replaced that not only meet modern standards but also significantly reduce energy use and carbon emissions. Alongside the updating of existing installations there will be new initiatives including electrically powered air source heat pumps to generate heat without using gas, solar photo voltaic cells to generate renewable electricity from the roof top arrays and battery storage to maximise the use of power on site whilst more actively managing the electricity usage and modulate power demand so as to reduce peak loads and thereby reduce cost of the externally purchased electricity.

4.0 Leisure Operator Measures

- 4.1 In addition to the Council's decarbonisation programme, the leisure operators have been upgrading centres not identified in the programme with energy conservation measures, the following centres have had upgrades in the last year which includes LED lighting, PIR sensors, new efficient boilers and showers.

Centre	Energy Saving Measures	Cost
Ardwick Sportshall	LED Lights, PIR sensors	£10,000
Denmark Road Sports Centre	LED Lights, PIR sensors	£5,000
Debdale Outdoor Centre	LED Lights, PR Sensors, Energy efficient showers & toilets	£10,000
Range Sports Centre	LED Lights, PR Sensors, Energy efficient boiler replacement (AMP)	£100,000

- 4.2 Over and above the capital works, the operators are working with suppliers to source local contractors to ensure minimal travel to and from Manchester. GLL have already established three major contracts for food and beverage, localised maintenance agreements and grounds maintenance to support this.
- 4.3 The operators have committed to increasing staff, partners stakeholder & customers awareness of the Environmental Action Plans and delivering engagement events on Sustainability. All GLL General Managers and senior managers completed the MCC carbon reduction training programme in quarter one and individual centre commitments were established following this, each centre now has an Environmental Champion. GLL have set up a staff working group who will be responsible to review the Plans at the end of each year and setting targets for the following year. Travels plans are also being completed for the event venues and will be shared with event partners which will promote low carbon travel options for event staff, volunteers & participants.

5.0 Impact of Carbon Reduction Measures

- 5.1 Given the impact of COVID-19 on both trading and use of leisure centre's in response to the pandemic and that the CRP measures have only recently been installed, it is too early to provide any robust evidence/ comparative data to highlight the impact from the carbon reductions measures as a result of the Council's investment. It is anticipated that comparative data will be available for analysis from the start of the 2022/23 financial year.
- 5.2 Whilst comparative data on carbon emissions will not be available until next financial year, the below table sets out the actual savings achieved through the solar panels already installed, this gives the total electricity generated from the renewable energy which saves on the energy provided direct from the grid.

Centre	Completion Date	Total Yield(kWh)
East Manchester Leisure Centre	May 2020	129,245
Wythenshawe Forum (Phase 1)	April 2021	93,399
Arcadia Leisure Centre	January 2021	94,388
Belle Vue Sports Village	March 2021	131,670
Hough End Leisure Centre	November 2020	141,298
Moss Side Leisure Centre	September 2020	91,451

6.0 Next steps

- 6.1 MCRactive will continue to work closely with the Council to deliver the next phases of the CRP, which will complete in 2023. The team are currently exploring opportunities for smaller facilities where energy conservation measures can be installed. A study is also underway exploring the feasibility of installing a roof mounted Solar PV system on the BMX section of the National Cycling Centre. If feasible, this could potentially generate a saving of circa 100 tCO₂ per annum. A programme of work is being developed to expand and improve the use of Building Management Systems across the estate. A building management system (BMS) is a computer-based control system that controls and monitors a building's mechanical and electrical equipment such as ventilation, lighting and power systems. Systems linked to a BMS typically represent 40% of a building's energy usage; if lighting is included, this number approaches to 70%. Therefore, BMS systems are a critical component of managing energy demand.
- 6.2 MCRactive will continue to monitor consumption rates across the whole leisure estate and gather data on the performance of the energy conservation measures at the above centres to ensure a 13% year on year reduction in tCO₂.
- 6.3 MCRactive will continue to work with the leisure operators such as GLL and SLM, as well as the smaller lease holders of Council owned venues to deliver the objectives set out in the Leisure Facility Sustainability Strategy.

**Manchester City Council
Report for Information**

Report to: Communities and Equalities Scrutiny Committee – 11 January 2022

Subject: Overview Report

Report of: Governance and Scrutiny Support Unit

Summary

This report provides the following information:

- Recommendations Monitor
- Key Decisions
- Items for Information
- Work Programme

Recommendation

The Committee is invited to discuss the information provided and agree any changes to the work programme that are necessary.

Wards Affected: All

Contact Officer:

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Background documents (available for public inspection):

None

1. Monitoring Previous Recommendations

This section of the report lists recommendations made by the Committee and responses to them indicating whether the recommendation will be implemented and, if it will be, how this will be done.

Date	Item	Recommendation	Action	Contact Officer
8 October 2020	CESC/20/38 Update on Work with the Voluntary, Community and Social Enterprise (VCSE) Sector During COVID-19	To request information on the financial support that has been given during the pandemic by the Council and external funders, broken down by equality strands, as well as information on any gaps in provision.	A response to this recommendation has been requested and will be circulated to Members.	Keiran Barnes, Programme Lead (Our Manchester Funds)
7 December 2021	CESC/21/52 Deep Dive: Disability in Manchester	That the accessibility of meetings be discussed with Committee Services and raised through the Overview and Scrutiny Co-ordinating Group.	A response to this recommendation will be circulated to Members.	Rachel McKeon, Scrutiny Support Officer
7 December 2021	CESC/21/53 Compliance and Enforcement Services - Performance in 2020/21	To request that Ward Councillors be provided with information on who is responsible for the enforcement of different kinds of parking issues, including parking on cycleways, and what regulations are being breached in these different situations.	A response to this recommendation has been requested and will be circulated to Members.	Patricia Wilkinson, Parking Services Manager

2. Key Decisions

The Council is required to publish details of key decisions that will be taken at least 28 days before the decision is due to be taken. Details of key decisions that are due to be taken are published on a monthly basis in the Register of Key Decisions.

A key decision, as defined in the Council's Constitution is an executive decision, which is likely:

- To result in the Council incurring expenditure which is, or the making of savings which are, significant having regard to the Council's budget for the service or function to which the decision relates, or
- To be significant in terms of its effects on communities living or working in an area comprising two or more wards in the area of the city.

The Council Constitution defines 'significant' as being expenditure or savings (including the loss of income or capital receipts) in excess of £500k, providing that is not more than 10% of the gross operating expenditure for any budget heading in the in the Council's Revenue Budget Book, and subject to other defined exceptions.

An extract of the most recent Register of Key Decisions published on **31 December 2021** containing details of the decisions under the Committee's remit is included below. This is to keep members informed of what decisions are being taken and, where appropriate, include in the work programme of the Committee.

Register of Key Decisions:

Subject / Decision	Decision Maker	Decision Due Date	Consultation	Background documents	Officer Contact
<p>National Taekwondo Centre 2018/10/19A</p> <p>Enter into a 39 year lease with Sport Taekwondo UK Ltd for areas within the building.</p>	Chief Executive	Not before 1st Nov 2018		Briefing Note and Heads of Terms	Richard Cohen r.cohen@manchester.gov.uk
<p>Leasehold disposal of (part of) office accommodation at National Squash Centre (2021/11/05A)</p> <p>Disposal of lease for 25 years to Rugby Football League.</p>	Strategic Director - (Growth and Development)	Not before 5th Dec 2021		Briefing note	Ashley McCormick, Graduate Development Surveyor ashley.mccormick1@manchester.gov.uk
<p>Public Space Protection Orders (2021/11/26B)</p>	Strategic Director	Not before		Consultation responses	Sam Stabler s.stabler@manchester.gov.uk

Subject / Decision	Decision Maker	Decision Due Date	Consultation	Background documents	Officer Contact
Decision to extend existing public space protection orders for alcohol (formerly Designated Public Place Orders)	(Neighbourhoods)	26th Dec 2021		and covering report	
<p>Financial approval of MCR Active Contract 2022/23 (2021/12/07A)</p> <p>Financial approval of 4th year of MCR Active Contract for period 1st April 2022 to 31st March 2023.</p>	City Treasurer (Deputy Chief Executive)	Not before 7th Jan 2022		Report to Deputy Chief Executive and City Treasurer	Yvonne O'Malley, Commercial Lead; Neighborhoods yvonne.o'malley@manchester.gov.uk
<p>Beswick Hub RFL Project (2021/12/14A)</p> <p>The approval of capital expenditure for the Beswick Hub RFL Project which will deliver a new rugby league coaching and educational facility on the existing rugby ground.</p>	City Treasurer (Deputy Chief Executive)	Not before 14th Jan 2022		Checkpoint 4	Neil Fairlamb N.Fairlamb@manchester.gov.uk
<p>Extra Care - Russell Road LGBT Project 2019/03/01H</p> <p>The approval of capital expenditure on the City's Extra Care Programme to develop new build extra care units which will be in the ownership of MCC.</p>	City Treasurer (Deputy Chief Executive)	Not before 1st Mar 2019		Checkpoint 4 Business Case	Steve Sheen s.sheen@manchester.gov.uk

Subject / Decision	Decision Maker	Decision Due Date	Consultation	Background documents	Officer Contact
<p>Framework Agreement for the Provision of Temporary Accommodation for People with No Recourse to Public Funds (2021/02/03B)</p> <p>The appointment of providers to provide Temporary Accommodation for People with No Recourse to Public Funds</p>	Executive Director of Adult Social Services	Not before 1st Apr 2021		Report and Recommendation	Mike Worsley mike.worsley@manchester.gov.uk

**Communities and Equalities Scrutiny Committee
Work Programme – January 2022**

Tuesday 11 January 2022, 10.00 am (Report deadline Wednesday 29 December 2021)

Item	Purpose	Executive Member	Strategic Director/ Lead Officer	Comments
Crime and Policing (Mayor and Deputy Mayor of Greater Manchester)	To invite the Mayor and Deputy Mayor of Greater Manchester to discuss crime and policing in Manchester.	Councillor Akbar	Fiona Worrall/Sam Stabler	
Public Space Protection Orders	To receive a report on the proposal to extend existing public space protection orders for alcohol.	Councillor Akbar	Fiona Worrall/Sam Stabler	Executive report
Climate Change - Events	To receive a report on the environmental impact of events in the city and what the Council can do to minimise the carbon footprint of these events.	Councillor Rawlins Councillor Rahman	Fiona Worrall/Neil Fairlamb	See November 2021 minutes Invite Chair of ECCSC
Climate Change – Leisure Estate	To receive a report on retrofitting and improving the sustainability of the Council’s leisure estate.	Councillor Rawlins Councillor Akbar	Fiona Worrall/Neil Fairlamb	See November 2021 minutes Invite Chair of Environment and Climate Change Scrutiny Committee (ECCSC)
Overview Report	The monthly report includes the recommendations monitor, relevant key decisions, the Committee’s work programme and any items for information.	-	Rachel McKeon	

Tuesday 8 February 2022, 10.00 am (Report deadline Thursday 27 January 2022)

Item	Purpose	Executive Member	Strategic Director/ Lead Officer	Comments
Homelessness	To receive an update report.	Councillor Rahman	David Ashmore/ Mohamed Hussein	See July 2021 minutes
Budget proposals 2022/23 - update	Consideration of the final budget proposals that will go onto February Budget Executive and Scrutiny and March Council.	Councillor Craig	Carol Culley/Fiona Worrall	Executive report
Cultural Impact Survey	To receive a report on the Cultural Impact Survey.	Councillor Rahman	Fiona Worrall/Neil MacInnes/Louise Lanigan	
Libraries Strategy Update	To receive an update on the Libraries Strategy.	Councillor Akbar	Fiona Worrall/Neil MacInnes	
Overview Report		-	Rachel McKeon	

Tuesday 8 March 2022, 10.00 am (Report deadline Thursday 24 February 2022)

Item	Purpose	Executive Member	Strategic Director/ Lead Officer	Comments
Highways Crimes	To receive a report on highways crimes.	Councillor Akbar	Fiona Worrall	
Overview Report		-	Rachel McKeon	

Items To Be Scheduled

Item	Purpose	Executive Member	Strategic Director/ Lead Officer	Comments
Communities of Identity draft report	To receive the Communities of Identity draft report.	Councillor Rahman	Fiona Ledden/James Binks	
Prevent and Radequal	To receive a report on Prevent and Radequal.	Councillor Akbar Councillor Rahman	Fiona Worrall/ Sam Stabler	
Community Cohesion Strategy	To receive a report on the Community Cohesion Strategy,	Councillor Rahman	Fiona Worrall/ Sam Stabler	
Support for People Leaving Prison	To include information on changes to probation services, how ex-prisoners are re-integrated into society and links with homelessness.	Councillor Akbar Councillor Rahman	Fiona Worrall/ Sam Stabler/ Mohamed Hussein	